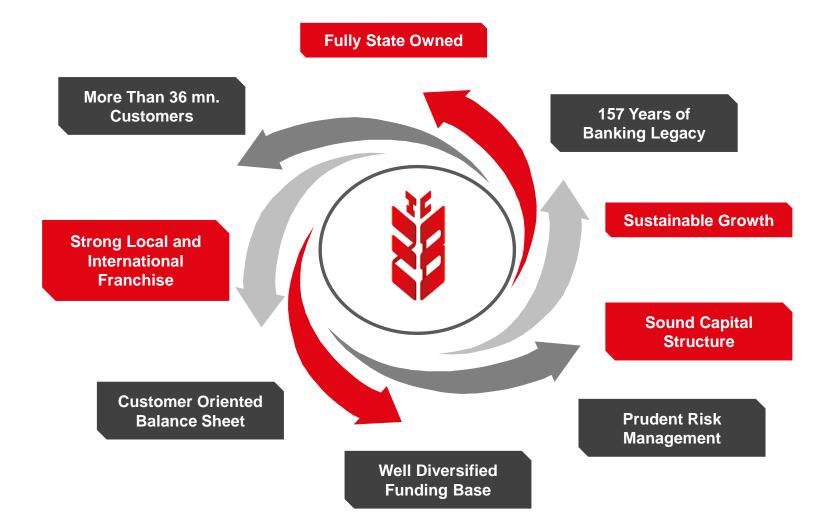
Investor Presentation October 2020



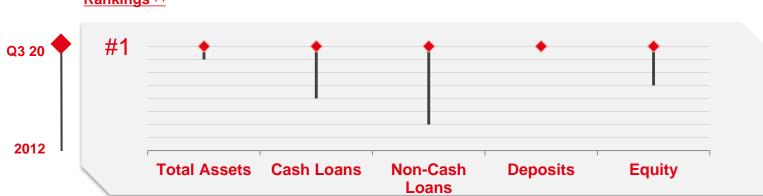




### Ziraat Bank – Undisputed Leader of Turkish Banking Sector

2020E <sup>(1)</sup>
0.3
702
13.8
10.5
(3.5)
(4.9)

Turkish Banking Sector (Sept. 20)					
Total Assets	6,004				
Cash Loans <sup>(2)</sup>	3,703				
Securities	1,048				
Total Deposits <sup>(2)</sup>	3,592				
Shareholders' equity	569				
Net Profit	46				
ROAE	12.3%				
ROAA	1.2%				
Capital Adequacy Ratio	19.5%				



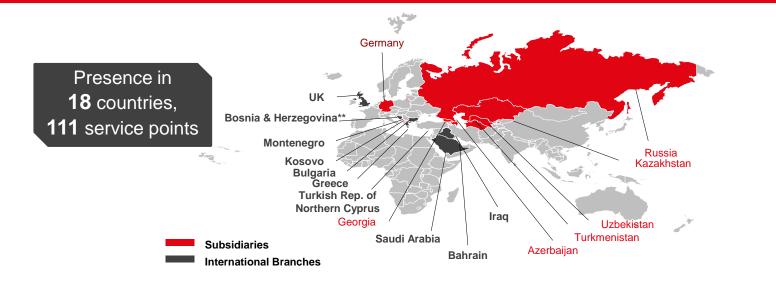
Rankings <sup>(3)</sup>

(1) New Economy Program 2020-2023 estimations

(2) Loans include accruals and the loans granted to banks, Deposits include accruals, and the banks' deposits, securities include accruals.

(3) Rankings are among top 7 Banks. The banks are determined as of unconsolidated assets for September 2020 and include: Ziraat Bank, İş Bank, Garanti Bank, Akbank, Yapı Kredi, Halkbank and Vakıfbank Source: BRSA, Publicly available Earnings Reports for peer banks

## 🐉 Ziraat Bank – Ziraat Finance Group



### **Local Subsidiaries**

### **Overseas Subsidiaries**

- Ziraat Katılım Bankası (Participation Banking)
- Ziraat Yatırım (Securities Brokerage & Investment House)
- Ziraat Portföy (Asset Management)
- Ziraat GYO (Real Estate Investment Trust)
- 💐 Ziraat Teknoloji (IT)
- Ziraat GSYO (Venture Capital Investment Trust)
- Ziraat Bank Int. AG (Germany)
  Ziraat Bank BH. (Bosnia)
  Ziraat Bank Montenegro
  Ziraat Bank Azerbaycan
  Ziraat Bank Moscow
  KZI Bank (Kazakhstan)
  Turkmen Turk JSC Bank
  UT Bank (Uzbekistan)
- Ziraat Bank Georgia

### **Overseas Branches**

- United Kingdom
  Greece
  Bulgaria
  Iraq
  Saudi Arabia
  Kosovo
  - Bahrain
  - Turkish Republic of Northern Cyprus

### 👹 Ziraat Bank – Local Subsidiaries

<mark>೫ Ziraat</mark> Katılım	<b>i</b>	<b>Ziraat</b> Yatırım	<b>ä Ziraat</b> Portföy	<b>i Ziraat</b> Teknoloji	<b>žiraat</b> GYO	<b>i Ziraat</b> GSYO
Participation Banking		Securities Brokerage	Asset Management	IT	Real Estate Investment Trust	Venture Capital Investment Trust
Started operations in 2015 TL 54 bn of asset size TL 36 bn of Ioan book 101 branches	F	Started operations in 1997 Bonds / bills sector share - rank: 9% - #3 Repo / reverse po sector share - rank: 24% - #1	Serving 4 pension companies, 3 major bank distribution channels The market leader, total volume of assets managed is TL 118 billion as of September 2020.	Established in 2001. 2nd largest domestic software developer in Turkey. Provides full scale IT solutions to Ziraat Bank and its domestic/foreign partnerships.	Founded in November 2016. Istanbul Finance Center premises in the portfolio. Total portfolio amount of TL 2.2 bn.	Founded in November 2018 with TL 750 mn capital with the aim of investing in enterprises with high growth potential. Asset size sector share - rank: 16% - #2

Description	The Bank's Risk Group Share (%)	Total Assets (TL mn)	Shareholders' Equity (TL mn)
Ziraat Katılım Bankası A.Ş. **	100	54,213	3.626
Ziraat GYO	100	4,848	4,081
Ziraat GSYO	100	911	909
Ziraat Yatırım Menkul Değerler A.Ş.	99.6	570	320
Ziraat Portföy Yönetimi A.Ş.*	99.8	131	120
Ziraat Teknoloji A.Ş.	100	79	16

\*Ziraat Portföy Yönetimi A.S. purchased %100 shares of Halk Portfoy Yonetimi A.S. and Vakıf Portfoy Yonetimi A.S. as of 28/12/2018 and later, as of 31/01/2019 Halk Portfoy Yonetimi A.S. and Vakıf Portfoy Yonetimi A.S. merged as a single entity under the name of Ziraat Portfoy Yonetimi A.S.

\*\* Ziraat Finansal Kiralama A.S. was merged with Ziraat Katılım A.S.

As of 22 April 2020, the Bank has sold its insurance subsidiary Ziraat Sigorta A.Ş. and pension subsidiary Ziraat Hayat ve Emeklilik A.Ş. to Turkey Wealth Fund.

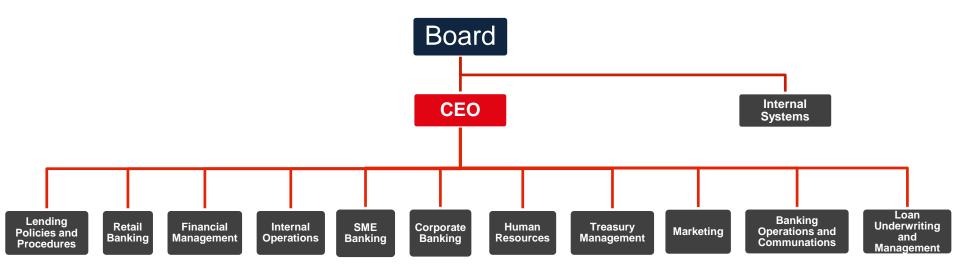
## **Ziraat** Bank – Overseas Subsidiaries

Ziraat Bank Int. AG	Ziraat Bank BH.	Ziraat Bank Montenegro	Žiraat Bank Azerbaycan	Ziraat Bank Moscow	KZI Bank	Turkmen Turk JSC Bank	Ziraat Bank Uzbekistan JSC	Ziraat Bank Georgia
Active in Germany for fifty- six years, supplies an extensive array of retail and corporate banking products and services through seven branches.	Started operations in 1997. The first entirely foreign- owned bank in Bosnia- Herzegovina. Serves corporate, small-business, and retail customers through 32 branches/offices.	Opened its doors for business in 2015. Headquartered in Montenegro's capital Podgorica, the bank has three branches.	Commenced operations in 2015. Mainly serves the corporate banking segment, Ziraat Bank Azerbaijan ASC conducts its operations through its headquarters office in Baku and 3 branches.	Commenced operations in 1993, focusing primarily on the corporate banking segment.	The country's first foreign-owned financial institution in 1993. The bank serves retail and corporate customers through 7 branches.	Founded in 1993. Headquartered in Ashgabat, provides services from 6 offices and one exchange office.	Founded as Uzbekistan`s first foreign capital bank in 1993. Branches in Operu, Yunusabad and Semerkand. Active in both retail and commercial banking.	Established in 2017 by transforming the branches in Georgia to a new subsidiary. Operates through 7 branches located in Batumi, Marneuli, Tblisi, Tsereteli, Varketili, Gldani and Kutaisi.

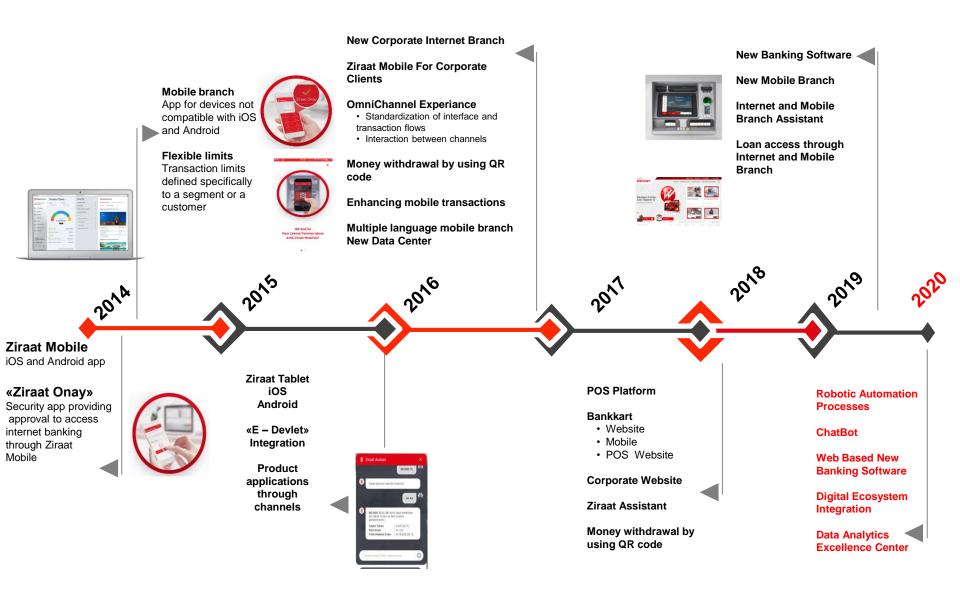
Description	(City/ Country)	The Bank's Risk Group Share (%)	Total Assets (TL mn)	Shareholders' Equity (TL mn)
Ziraat Bank International A.G.	Frankfurt / GERMANY	100	12,286	2,290
Ziraat Bank BH d.d.	Sarajevo / BOSNIA HERZEGOVINA	100	4,681	296
Kazakhstan Ziraat Int. Bank	Almaty / KAZAKHSTAN	99.6	2,007	603
Ziraat Bank Azerbaycan ASC	Baku/ AZERBAIJAN	100	1,260	322
Ziraat Bank (Moscow) JSC	Moscow / RUSSIA	99.9	880	332
Ziraat Bank Uzbekistan JSC	Tashkent/ UZBEKISTAN	100	736	238
Ziraat Bank Montenegro AD	Podgorica / MONTENEGRO	100	666	152
Ziraat Bank Georgia	Tbilisi/ GEORGIA	100	304	134

### Jiraat Bank – Organizational Structure

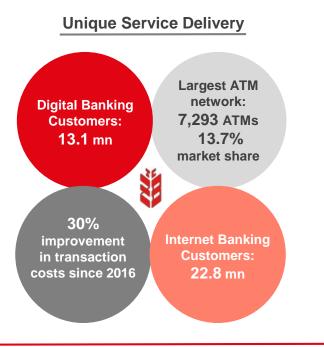
- Transformation of business model in 2011-2015
- Segregation of sales and marketing functions
  - Centralized operations
  - Branch and customer segmentation
- · Specialized departments for loan allocation process, management of loan portfolio and internal audit



### Ziraat Bank – Digital Transformation







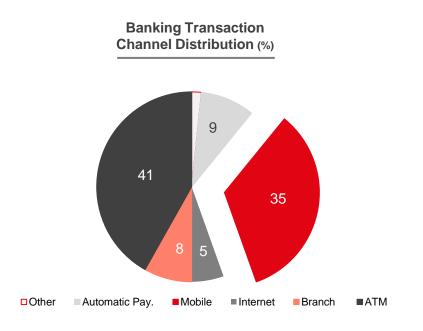
Full scale digital mobilization to ensure operational continuity during the Covid-19 outbreak

#### Mid to Long Term Strategy:

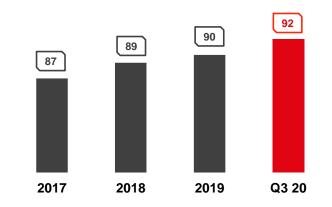
Gradual customer acquisition and credit card market share gain

Increase in market share of credit card balance: From 3.3% in 2016 to 6.3% in Q3 20

Increased transaction limits for ATM and non-branch channels Mutual use of ATMs among public banks for cost efficiency







### Ziraat Bank – Financial Snapshot

September 2020	TL mn	USD mn
Total Assets	923,689	121,003
Loans <sup>(4)</sup>	590,691	77,380
Securities	220,129	28,837
Deposits	644,667	84,451
Funds Borrowed	37,688	4,937
Interbank Money Market	92,843	12,162
Shareholder`s Equity	84,678	11,093

September 2020	TL mn	USD mn
Interest Income	17,536	2,297
Interest Expense	7,650	1,002
Net Interest Income	9,886	1,295
Net Fees&Commissions	964	126
OPEX <sup>(7)</sup>	3,009	394
Net Operating Profit	2,072	271
Net Profit	1,580	207

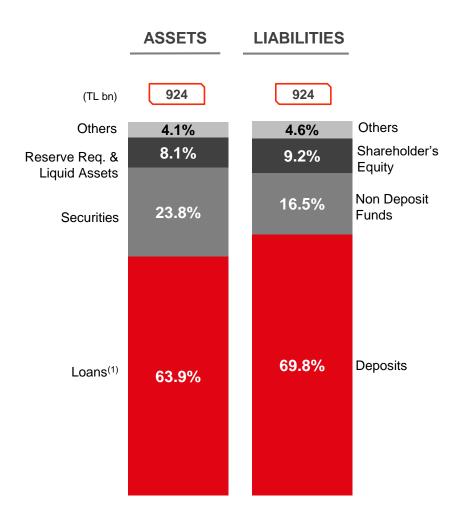
September 2020	
ROAA <sup>(1)</sup>	1.0
ROAE <sup>(1)</sup>	10.0
Cost / Income Ratio <sup>(2)</sup>	35.2
NIM (cum.) <sup>(3)</sup>	5.8
Loans <sup>(4)(5)</sup> /Deposits	90.7
Loans/Assets	63.9
Securities/Assets	23.8
NPL	2.1
Stage III Coverage <sup>(5)</sup>	76.1
CAR	18.2
# of	
Branches <sup>(6)</sup>	1,758
Employees	24,350
ATMs	7,293
ATMs	7,293

(1) Average total assets and average shareholders' equity represent weekly averages

- (2) Includes dividend income
- (3) Average interest earning assets represent weekly averages.

- (4) Performing Loans
- (5) Intermediated loans of public funds are excluded (6)
  - Including foreign branches

## 🐉 Ziraat Bank – Assets/Liabilities

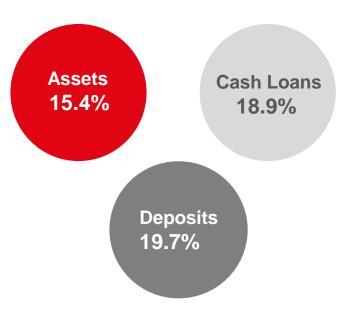


 Asset Growth
 : 16.0% (QoQ), 32.8% (Ytd)

 Loan Growth
 : 8.4% (QoQ), 35.7% (Ytd)

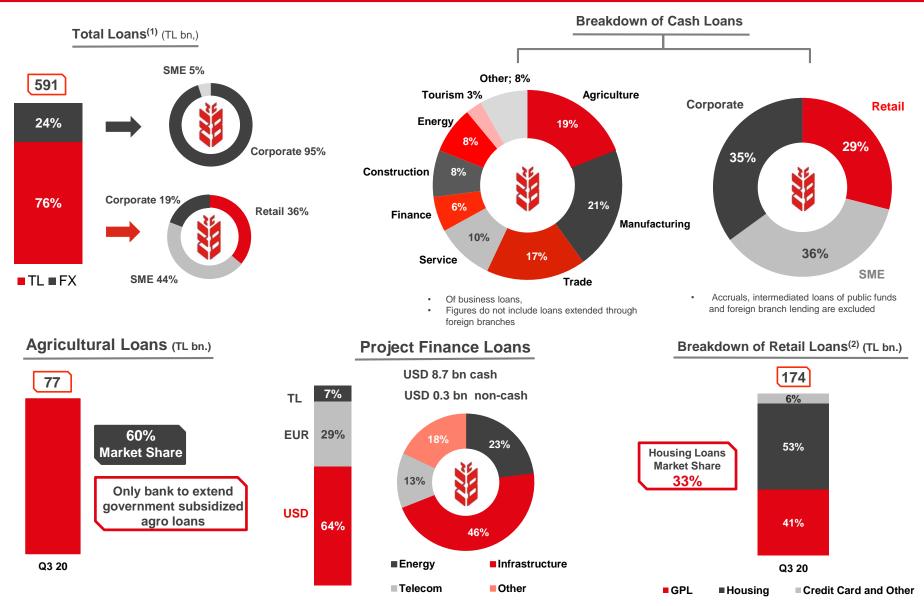
 Deposit Growth
 : 14.2% (QoQ), 44.1% (Ytd)

**Market Penetration** 

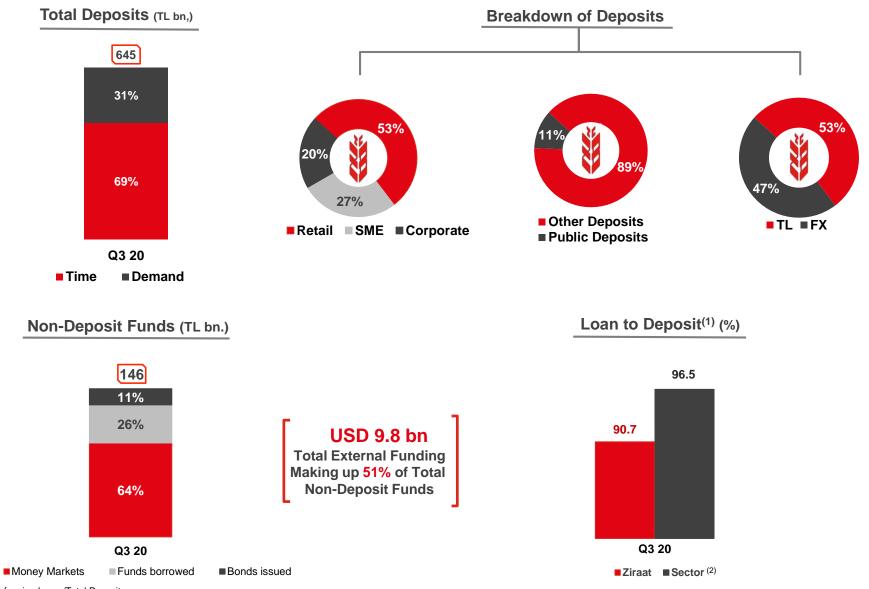


(1) Performing loans only



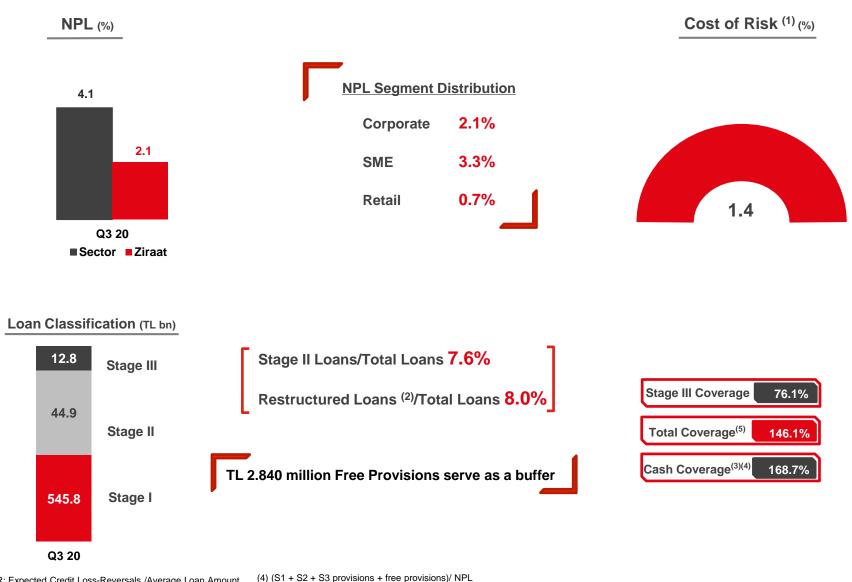






(1) Performing Loans/Total DepositIntermediated loans of public funds are excluded(2) Deposit banks

## Jiraat Bank – Asset Quality

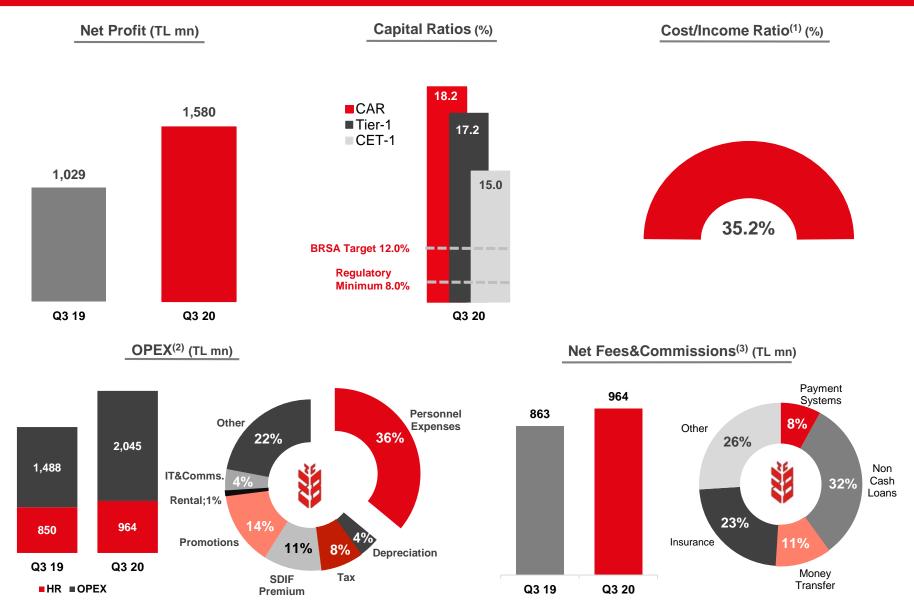


(1) CoR: Expected Credit Loss-Reversals /Average Loan Amount(2) Includes payment holidays during the COVID 19 outbreak.

(5) (S1 + S2 + S3 provisions)/NPL

(3) Excluding intermediated loans for public funds

### Ziraat Bank – Profitability & Capitalization



Includes dividend income
 OPEX breakdown as for 9M 2020

(3) Net Fees&Commissions breakdown as for 9M 2020

## **APPENDIX**

IFRS9										
TL mn	2017	2018	2019	Q2 20	Q3 20	% Change QoQ	% Change Ytd			
CASH AND CASH EQUIVALENTS	48,571	46,238	57,389	46,692	75,216	61.1%	31.1%			
SECURITIES	70,628	95,374	130,335	169,955	220,129	29.5%	68.9%			
LOANS	298,033	371,871	435,917	557,913	603,518	8.2%	34.7%			
-Gross NPL	4,774	7,460	12,690	12,999	12,827	-1.3%	1.1%			
-Expected Credit Loss (-)	4,211	8,385	13,011	16,777	18,377	9.5%	41.2%			
OTHERS	17,364	23,673	26,435	22,009	24,826	12.8%	-6.1%			
TOTAL ASSETS	434,596	537,156	649,756	796,569	923,689	16.0%	42.2%			
DEPOSITS	266,384	331,066	447,251	564,333	644,667	14.2%	44.1%			
FUNDS BORROWED	29,065	34,172	34,528	32,843	37,688	14.8%	9.2%			
INTERBANK MONEY MARKET	56,258	68,351	49,275	52,889	92,843	75.5%	88.4%			
PROVISIONS	3,283	2,832	3,819	5,829	6,078	4.3%	59.2%			
SHAREHOLDERS' EQUITY	52,531	57,401	70,065	85,686	84,678	-1.2%	20.9%			
OTHERS	27,075	43,334	44,818	54,989	57,735	5.0%	28.8%			

TL mn	2017	2018	2019	Q3 19	Q2 20	Q3 20	% Chg. QoQ	% Chg. YoY
INTEREST INCOME	35,463	53,054	65,602	16,309	16,182	17,536	8.4%	7.5%
-From Loans	28,357	41,028	52,764	13,747	12,497	13,442	7.6%	-2.2%
-From Securities	6,193	10,977	11,966	2,353	3,624	4,008	10.6%	70.3%
INTEREST EXPENSE	18,561	31,138	40,290	10,603	6,538	7,650	17.0%	-27.9%
-On Deposits	12,249	19,675	27,989	7,418	4,682	5,382	15.0%	-27.4%
NET INTEREST INCOME	16,902	21,916	25,312	5,706	9,644	9,886	2.5%	73.3%
NET FEES & COMMISSIONS	2,217	2,638	3,590	863	345	964	179.4%	11.7%
OTHER OPERATING INCOME	1,378	1,434	1,614	308	854	645	-24.5%	109.4%
OPEX <sup>(1)</sup>	6,490	7,691	9,797	2,338	3,429	3,009	-12.2%	28.7%
NET OPERATING PROFIT	10,287	10,034	7,648	1,348	3,514	2,072	-41.0%	53.7%
NET PROFIT	7,940	7,961	6,187	1,029	2,638	1,580	-40.1%	53.5%

# Jiraat Bank – Key Financial Ratios

(%)	2017	2018	2019
ROAA <sup>(1)</sup>	2.0	1.6	1.1
ROAE <sup>(2)</sup>	18.4	15.2	10.1
Cost / Income Ratio <sup>(3)</sup>	32.5	34.3	40.8
NIM (cum.) (4)	4.8	5.0	5.0
Loans <sup>(5)(6)</sup> /Deposits	109.7	110.6	96.0
Loans/Assets	68.7	68.9	67.1
Securities/Assets	16.3	17.8	20.1
NPL	1.6	2.0	2.8
Stage III Coverage <sup>(6)</sup>	100	73.9	66.4
CoR	0.7	1.2	1.3
CAR	15.2	14.8	17.0
Leverage <sup>(7)</sup>	8.2	8.4	8.3
# of			
Branches <sup>(8)</sup>	1,781	1,773	1,758
Employees	24,554	24,647	24,563
ATMs	7,085	7,155	7,239

Q3 19	Q4 19	Q1 20	Q2 20	Q3 20
0.8	1.1	1.1	1.1	1.0
8.1	10.1	10.5	10.8	10.0
47.0	40.8	36.5	33.0	35.2
4.4	5.0	6.4	6.1	5.8
103.2	96.0	94.3	95.5	90.7
68.3	67.1	67.3	68.4	63.9
19.7	20.1	21.3	21.3	23.8
2.3	2.8	2.7	2.3	2.1
69.2	66.4	69.7	72.9	76.1
-	-	-	-	-
16.9	17.0	16.4	18.5	18.2
8.5	8.3	9.3	8.3	9.9
1,737	1,758	1,757	1,758	1,758
24,380	24,563	24,642	24,480	24,350
7,230	7,239	7,253	7,257	7,293

(1) Average total assets represent monthly averages until 2017 and weekly averages since Q1 18

- (2) Average shareholders' equity represent monthly averages until 2017 and weekly averages since Q1 18
- (3) Includes dividend income
- (4) Average interest earning assets represent weekly averages.

(5) Performing Loans

(6) Intermediated loans of public funds are excluded

(7) Leverage = (Assets/Shareholders' Equity)-1

(8) Including foreign branches

Syndication	April 2020; USD 415 mn & EUR 597 mn; LIBOR+ 225 & EURIBOR+ 200 bps p.a.;367 days of maturity,
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IFIs	<ul> <li>IBRD loans; 2010&amp;2013; USD 200 mn, USD 67 mn and USD 300 mn</li> <li>EIB loans; 2012-2017; 7 loans; each EUR 100 mn and IPARD EUR 100 mn</li> <li>KfW loan; 2014; EUR 150 mn</li> <li>AFD loan; 2014; EUR 100 mn</li> <li>CEB loan; 2014; EUR 100 mn</li> </ul>
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FC Bonds/Bills	<ul> <li>USD 1.6 bn Eurobonds outstanding</li> <li>April 2016; USD 500 mn RegS/144A; 4.75% coupon rate; 5y</li> <li>April 2017; USD 600 mn RegS/144A; 5.125% coupon rate; 5y</li> <li>September 2017; USD 500 mn RegS/144A; 5.125% coupon rate; 6y</li> <li>USD 200 mn 5y securitised funding under GMTN Programme</li> <li>April 2019; EUR 1.4 bn AT-1 issuance under GMTN Programme</li> </ul>
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### Ziraat Bank – Corporate Social Responsibility

Ziraat Bank conducts enduring social responsibility projects whose aims are to protect cultural values, to contribute to the communal heritage, and to uphold traditions and customs.

#### Ziraat Bank Banking Museum

Established in 1981. Turkey's first museum devoted to banking. Occupying the ceremonial hall of the Bank's original headquarters building in Ankara, the museum provides a look at the Bank's 157-year history.



#### Ziraat Bank Young Farmers Academy

Launched in 2018. To increase interest in agriculture among youth, teach agricultural production and investment, train educated and conscious young farmers, give young people an entrepreneurial awareness in the field of agriculture

#### Ziraat Bank the Turkish Cup name sponsor

Both in keeping with its efforts to support sports in general and in recognition of their contributions both to social wellbeing and the Bank's public face, Ziraat Bank served as the Turkish Cup name sponsor.

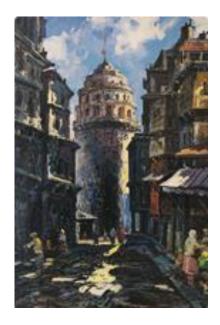


#### Ziraat Bank Sports Club

Ziraat Bank has been supporting volleyball through the Ziraat Bank Sports Club. The club has launched a campaign to make the sport appealing to children all over the country. Ziraat Bank has set its eye on the goal of nurturing volleyball players who are talented enough to wear the national colors through its "Ten National Athletes in Ten Provinces" project.

#### The Ziraat Bank Art Collection

The Ziraat Bank art collection consists of more than 2,500 works, the majority of which are oil paintings but which also include watercolors, gouaches, pastels, prints, ceramics, and sculptures.



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WE'VE WON THE AWARD OF TURKEY'S MOST BELOVED BANK







